

## ANDERSEN CONSULTING

## United States Patent Application

## COMBINED DECLARATION AND POWER OF ATTORNEY

As a below named inventor I hereby declare that: my residence, post office address and citizenship are as stated below next to my name; that

I verily believe I am the original, first and sole inventor (if only one name is listed below) or a joint inventor (if plural inventors are named below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: A SYSTEM, METHOD AND ARTICLE OF MANUFACTURE FOR A GOAL BASED SYSTEM UTILIZING A SPREADSHEET AND TABLE BASED ARCHITECTURE.

The specification of which

- a. ☒ is attached hereto  
b. ☐ was filed on \_\_\_\_\_ as application serial no. \_\_\_\_\_ and was amended on \_\_\_\_\_ (if applicable) (in the case of a PCT-filed application) described and claimed in international no. \_\_\_\_\_ filed \_\_\_\_\_ and as amended on \_\_\_\_\_ (if any), which I have reviewed and for which I solicit a United States patent.

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose information which is material to the patentability of this application in accordance with Title 37, Code of Federal Regulations, § 1.56 (attached hereto).

I hereby claim foreign priority benefits under Title 35, United States Code, § 119/365 of any foreign application(s) for patent or inventor's certificate listed below and have also identified below any foreign application for patent or inventor's certificate having a filing date before that of the application on the basis of which priority is claimed:

- a. ☒ no such applications have been filed.  
b. ☐ such applications have been filed as follows:

FOREIGN APPLICATION(S), IF ANY, CLAIMING PRIORITY UNDER 35 USC § 119			
COUNTRY	APPLICATION NUMBER	DATE OF FILING (day, month, year)	DATE OF ISSUE (day, month, year)
ALL FOREIGN APPLICATION(S), IF ANY, FILED BEFORE THE PRIORITY APPLICATION(S)			
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I hereby authorize them to act and rely on instructions from and communicate directly with the person/assignee/attorney/firm/ organization who/which first sends/sent this case to them and by whom/which I hereby declare that I have consented after full disclosure to be represented unless/until I instruct Keith Stephens to the contrary.

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L. Keith Stephens  
1661 Page Mill Road  
Palo Alto, CA 94304

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

1-520	2	<b>Full Name Of Inventor</b>	<b>Family Name</b>	<b>First Given Name</b>	<b>Second Given Name</b>
	0	<b>Residence &amp; Citizenship</b>	<u>Bertrand</u>	<u>Benoit</u>	<u>Patrick</u>
	1	<b>Post Office Address</b>	<u>City Brossard</u> <i>CAX</i>	<b>State or Foreign Country</b> Quebec	<b>Country of Citizenship</b> Canada
			<b>Post Office Address</b> 1920 Rossignol	<b>City</b> Brossard	<b>State &amp; Zip Code/Country</b> Quebec J4X 2C6/Canada
<b>Signature of Inventor 201:</b> <i>Benoit Patrick Bertrand</i>					<b>Date:</b> <i>16 DECEMBER 1998</i>
	2	<b>Full Name Of Inventor</b>	<b>Family Name</b>	<b>First Given Name</b>	<b>Second Given Name</b>
	0	<b>Residence &amp; Citizenship</b>	<u>Poon</u>	<u>Alexander</u>	<u>Han Leung</u>
	2	<b>Post Office Address</b>	<b>City</b> Wolcott	<b>State or Foreign Country</b> Connecticut	<b>Country of Citizenship</b> US
			<b>Post Office Address</b> 51 Pratte Lane	<b>City</b> Wolcott	<b>State &amp; Zip Code/Country</b> Connecticut 06716/USA
<b>Signature of Inventor 202:</b>					<b>Date:</b>
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	0	<b>Residence &amp; Citizenship</b>	<u>Wills</u>	<u>Kerry</u>	<u>Russell</u>
	3	<b>Post Office Address</b>	<b>City</b> Manchester	<b>State or Foreign Country</b> Connecticut	<b>Country of Citizenship</b> USA
			<b>Post Office Address</b> 142 Grissom Road	<b>City</b> Manchester	<b>State &amp; Zip Code/Country</b> Connecticut 06040/USA
<b>Signature of Inventor 203:</b>					<b>Date:</b>

#### § 1.56 Duty to disclose information material to patentability.

(a) A patent by its very nature is affected with a public interest. The public interest is best served, and the most effective patent examination occurs when, at the time an application is being examined, the Office is aware of and evaluates the teachings of all information material to patentability. Each individual associated with the filing and prosecution of a patent application has a duty of candor and good faith in dealing with the Office, which includes a duty to disclose to the Office all information known to that individual to be material to patentability as defined in this section. The duty to disclose information exists with respect to each pending claim until the claim is canceled or withdrawn from consideration, or the application becomes abandoned. Information material to the patentability of a claim that is canceled or

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- (2) the closest information over which individuals associated with the filing or prosecution of a patent application believe any pending claim patentably defines, to make sure that any material information contained therein is disclosed to the Office.

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(1) It establishes, by itself or in combination with other information, a prima facie case of unpatentability of a claim;

or  
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(c) Individuals associated with the filing or prosecution of a patent application within the meaning of this section are:

- (1) Each inventor named in the application;
- (2) Each attorney or agent who prepares or prosecutes the application; and
- (3) Every other person who is substantively involved in the preparation or prosecution of the application and who is associated with the inventor, with the assignee or with anyone to whom there is an obligation to assign the application.

(d) Individuals other than the attorney, agent or inventor may comply with this section by disclosing information to the attorney, agent, or inventor.

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201	<b>Full Name Of Inventor</b>	<b>Family Name</b> Bertrand	<b>First Given Name</b> Benoit	<b>Second Given Name</b> Patrick
	<b>Residence &amp; Citizenship</b>	<b>City</b> Brossard	<b>State or Foreign Country</b> Quebec	<b>Country of Citizenship</b> Canada
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<b>Signature of Inventor 201:</b>				<b>Date:</b>
202	<b>Full Name Of Inventor</b>	<b>Family Name</b> Poon	<b>First Given Name</b> Alexander	<b>Second Given Name</b> Han Leung
	<b>Residence &amp; Citizenship</b>	<b>City</b> Wolcott CT	<b>State or Foreign Country</b> Connecticut	<b>Country of Citizenship</b> US ✓
	<b>Post Office Address</b>	<b>Post Office Address</b> 51 Pratte Lane	<b>City</b> Wolcott	<b>State &amp; Zip Code/Country</b> Connecticut 06716/USA
<b>Signature of Inventor 202:</b>				<b>Date:</b> 12/17/98
203	<b>Full Name Of Inventor</b>	<b>Family Name</b> Wills	<b>First Given Name</b> Kerry	<b>Second Given Name</b> Russell
	<b>Residence &amp; Citizenship</b>	<b>City</b> Manchester CT	<b>State or Foreign Country</b> Connecticut	<b>Country of Citizenship</b> USA.
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U.S. Application 09/868,669

05222.00173

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0	<b>Residence &amp; Citizenship</b>	<b>City</b> Brossard	<b>State or Foreign Country</b> Quebec	<b>Country of Citizenship</b> Canada
1	<b>Post Office Address</b>	<b>Post Office Address</b> 1920 Rossignol	<b>City</b> Brossard	<b>State &amp; Zip Code/Country</b> Quebec J4X 2C6/Canada
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3-00	<b>Full Name Of Inventor</b>	<b>Family Name</b> <u>Wills</u>	<b>First Given Name</b> <u>Kerry</u>	<b>Second Given Name</b> <u>Russell</u>
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